

Revs Your Heart

FY 2017 3rd Quarter Business Results

Yamaha Motor Co., Ltd. November 2, 2017 (Ticker Symbol:7272)

<u>Agenda</u>

FY2017 Business Results for Third Quarter

Motofumi Shitara Executive Officer

Forecast Consolidated Results

Forecast consolidated results stated herein are based on the management's assumptions and beliefs in light of information currently available, and involve risks and uncertainties. Please be advised that actual results may differ significantly from those discussed in the Forecast Consolidated Results. Potential risks and uncertainties include, but are not limited to, general economic conditions in Yamaha Motor's major markets, changing consumer preferences and currency exchange rate fluctuations.

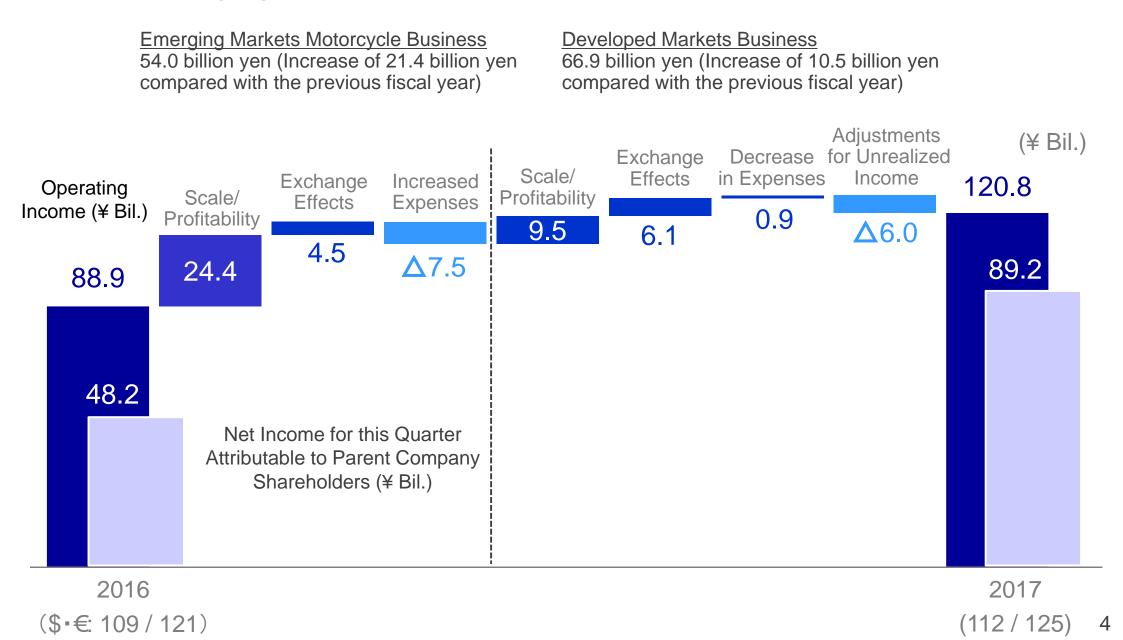
In the third quarter, each income indicator again reached its highest level ever.

(¥ Bil.)	2016 2017 3Q 3Q		Vs. Previous Year
Net Sales	1,132.8	1,250.7	110%
Operating Income	88.9	120.8	136%
Operating Income Ratio	7.8%	9.7%	+1.8 pts
Ordinary Income	77.6	124.1	160%
Net Income*	48.2	89.2	185%
(\$•€)	109 / 121	112 / 125	_
(\$/IDR•BR\$)	13,273 / 3.5	13,167 / 3.2	_

*Net Income for this Quarter Attributable to Parent Company Shareholders

Business Results: Factors Impacting Operating Income (3rd Quarter)

Profitability improvements broadly continued across all businesses in both emerging markets and developed markets.



Business Results: 2017 (Annual Forecast)

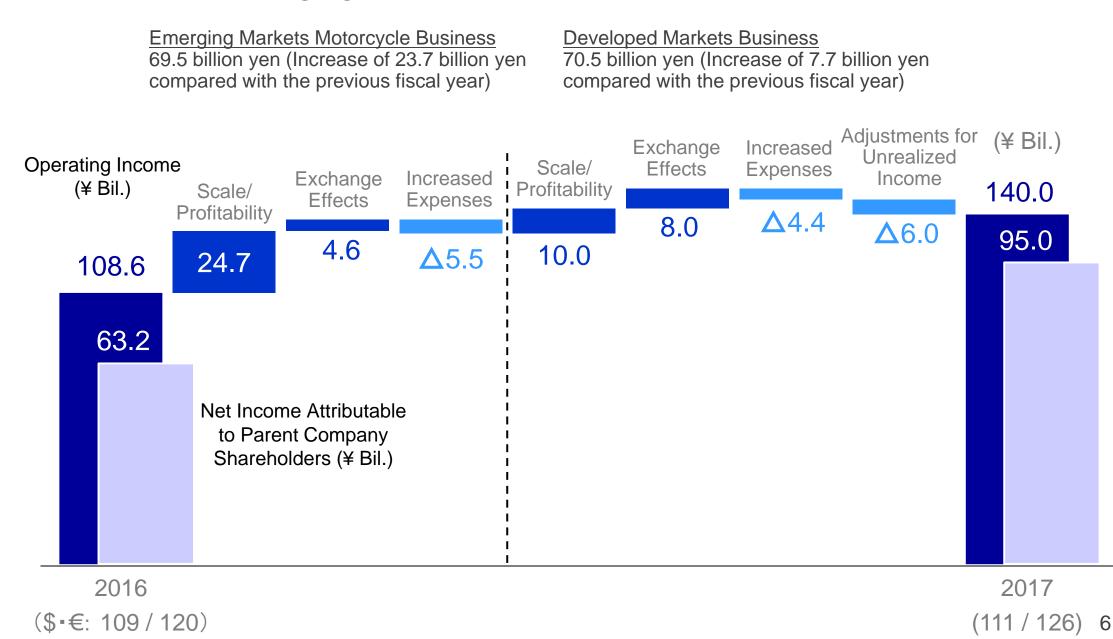
Each income indicator is forecast to reach its highest level ever.

(¥ Bil.)	2016 Results	2017 Previous Forecast	2017 New Forecast	Vs. Previous Year
Net Sales	1,502.8	1,630.0	1,630.0	108%
Operating Income	108.6	135.0	140.0	129%
Operating Income Ratio	7.2%	8.3%	8.6%	+1.4 pts
Ordinary Income	102.1	135.0	144.0	141%
Net Income	63.2	90.0	95.0	150%
Cash Dividend	60	78	82	—
(\$•€)	109 / 120	(Annual)111 / 118 (Second half-year) 110 / 115	(Annual) 111 / 126 (4Q) 110 / 130	_
(\$/IDR•BR\$)	13,300 / 3.5	(Annual) 13,200 / 3.2 (Second half-year) 13,200 / 3.2	(Annual) 13,200 / 3.2 (4Q) 13,200 / 3.2	_

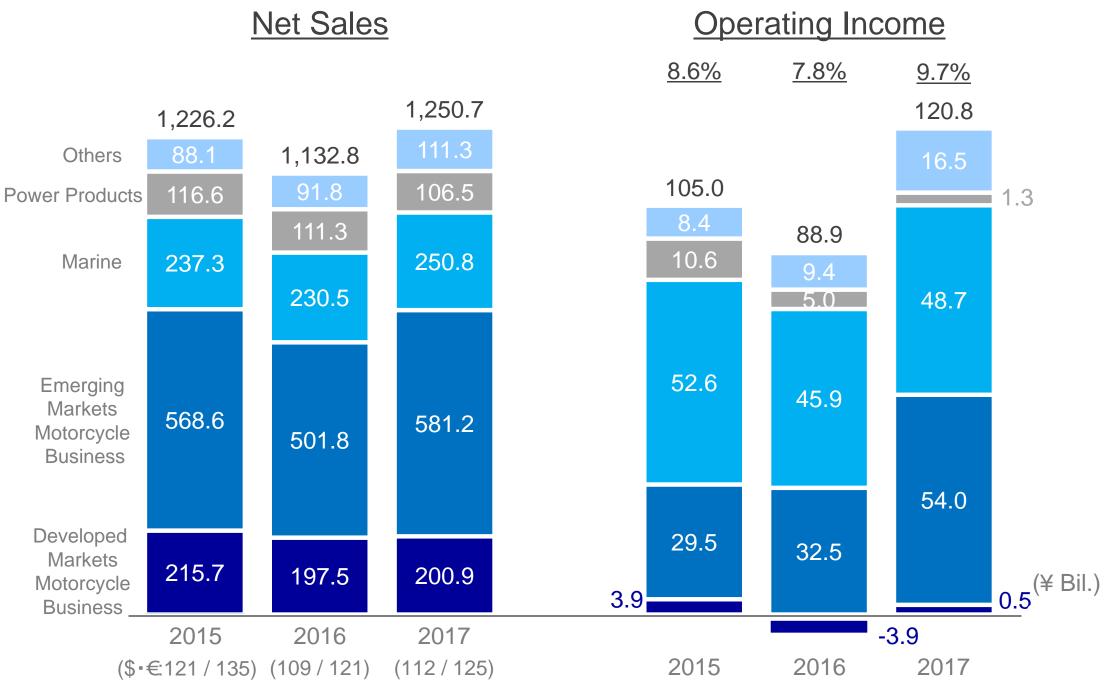
*Net Income Attributable to Parent Company Shareholders

Business Results: Factors Impacting Operating Income (Annual Forecast)

Operating income ratio is forecast to reach 8% in developed markets and 9% in emerging markets.



Business Results: Details of Net Sales and Operating Income (3rd Quarter)

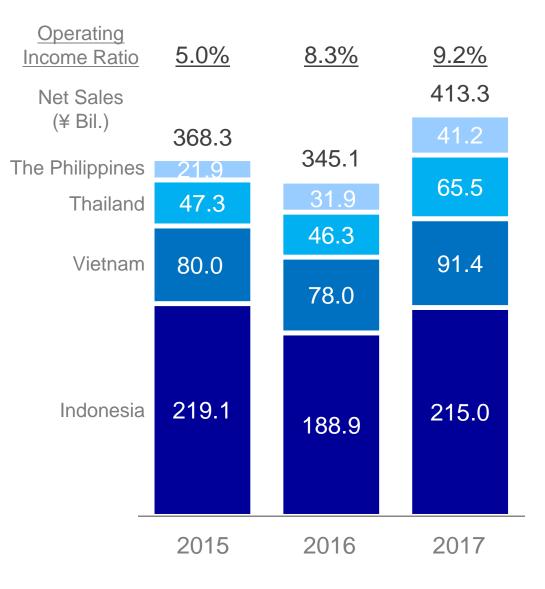


* Other Products: Includes industrial machinery & robot products

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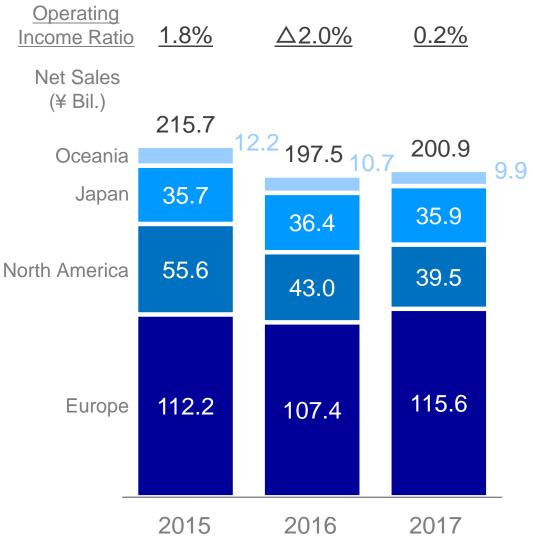
ASEAN Motorcycle Business

Advancing the provision of new value to consistently maintain an operating income ratio of 10%.



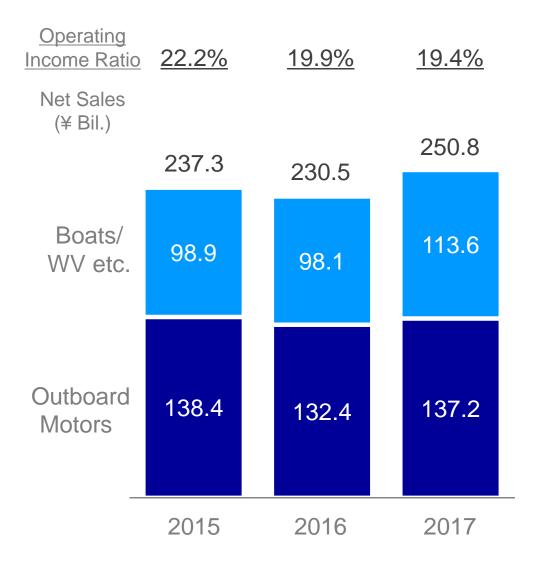
Developed Markets Motorcycle Business

Securing profitability while advancing business structural reform.



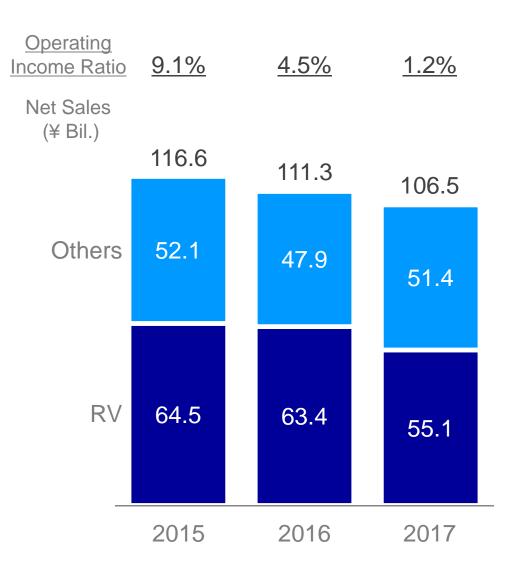
Marine

Profitability improvements continue thanks to the trend to larger outboard motors, absorbing the effects of unrealized income.

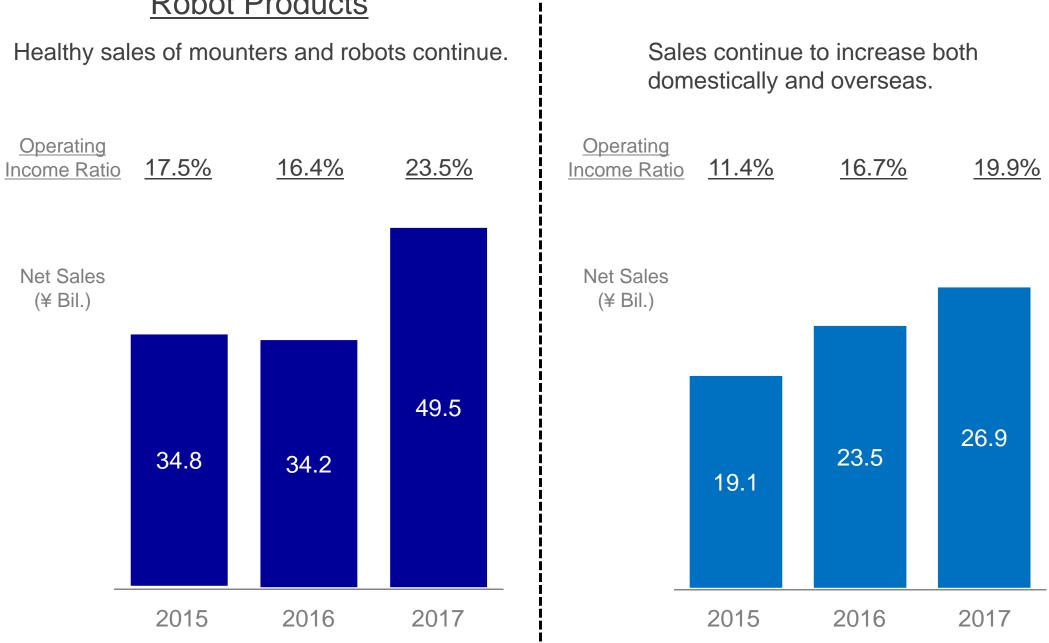


Power Products

Launching platform models featuring the new 850cc two-cylinder engine in the ROV market.



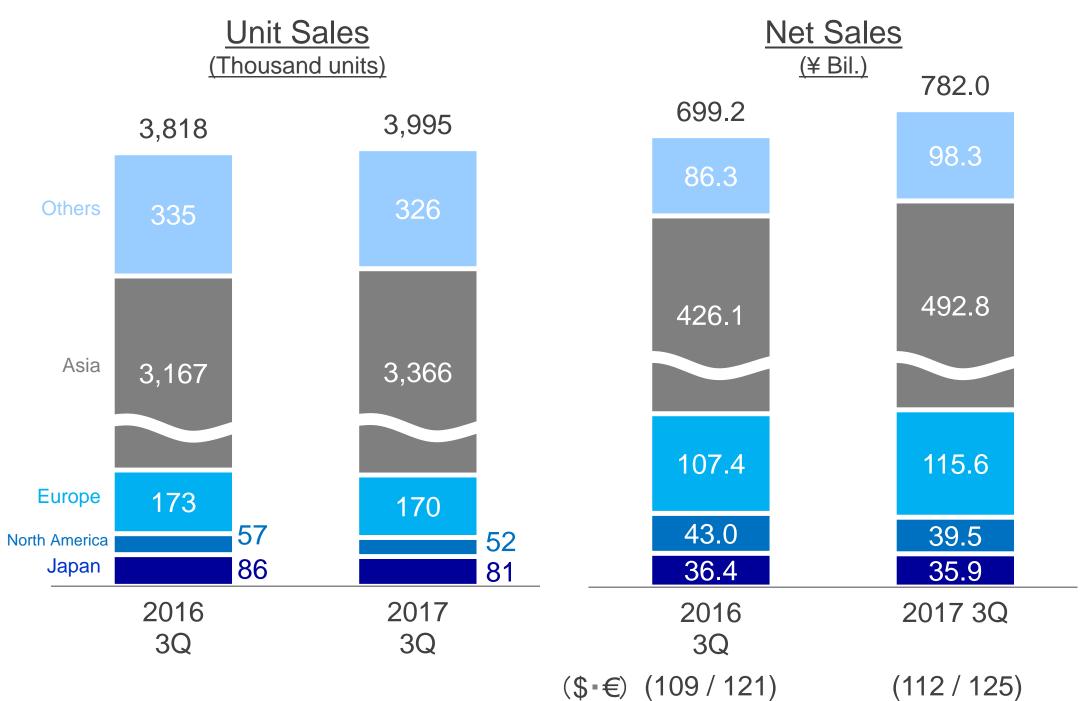
Industrial Machinery & <u>Robot Products</u>



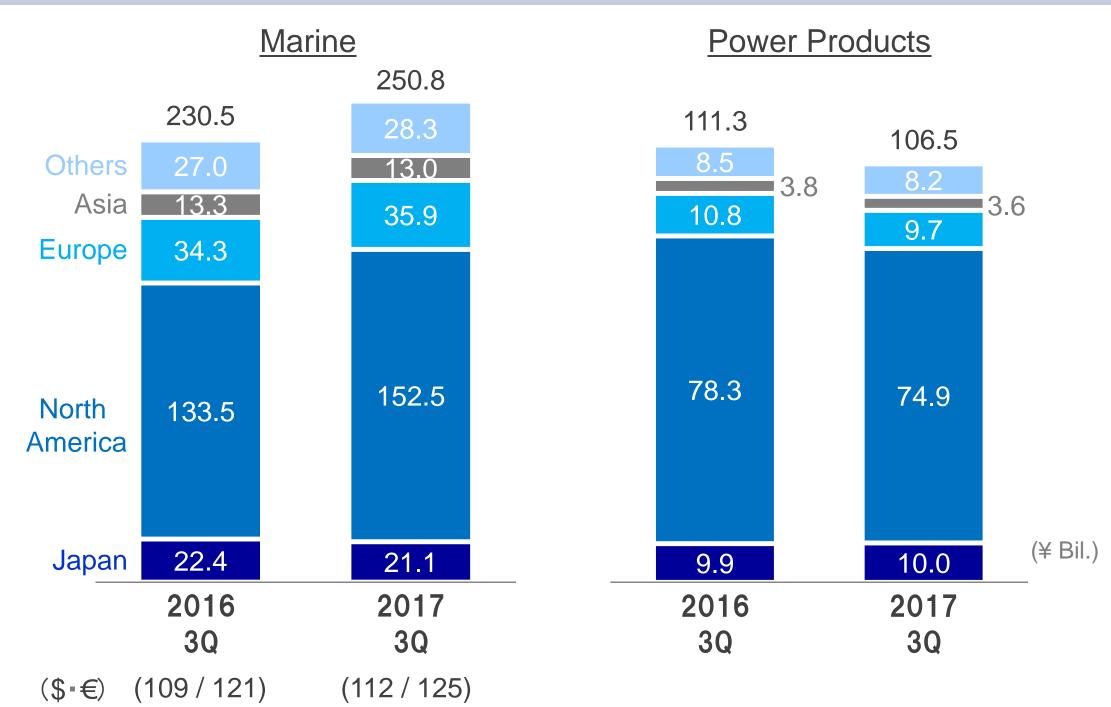
PAS Business



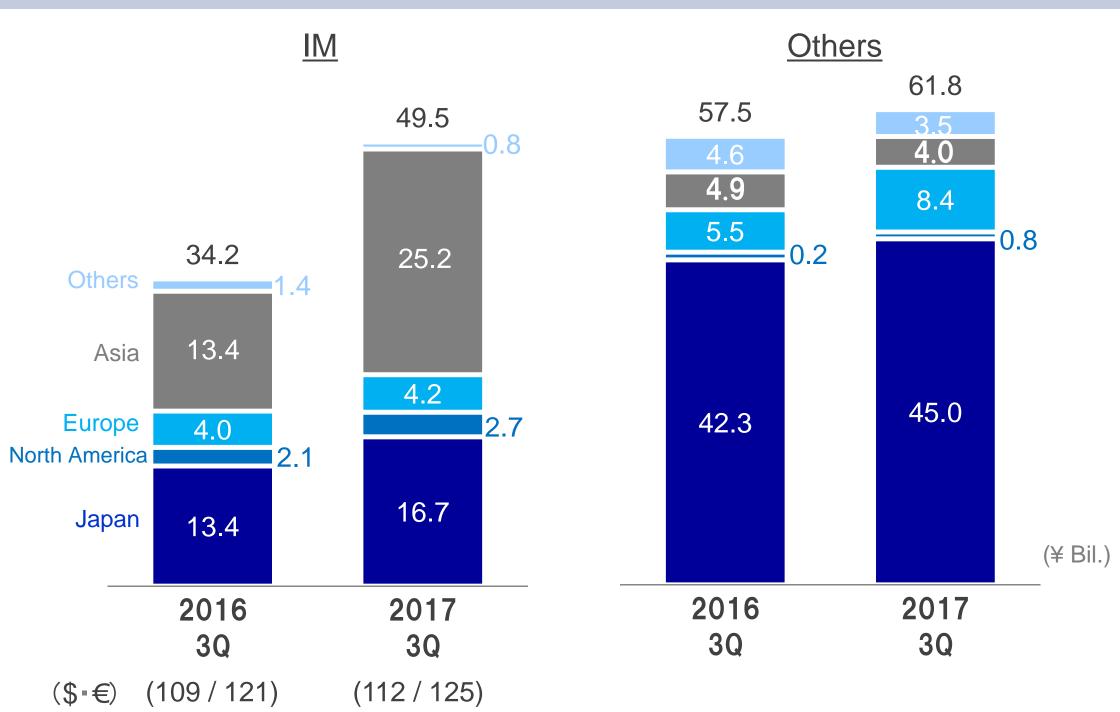
Motorcycle Sales Units/Net Sales (3rd Quarter)



Net Sales of Marine / Power Products (3rd Quarter)



Net Sales of IM / Others (3rd Quarter)



Capital Expenditure / Depreciation and Amortization Expenses / Research and Development Expenses / Interest-bearing Debt

(¥ Bil.)

	2016 3rd Quarter Results	2017 3rd Quarter Results
Capital Expenditure	36.1	35.8
Depreciation and Amortization Expenses	31.5	33.1
Research and Development Expenses	70.0	71.8
Interest-bearing Debt	308.9	328.0
(Includes Sales Financing)	174.9	230.3

Effects of Foreign Exchange (Compared to Previous Year)

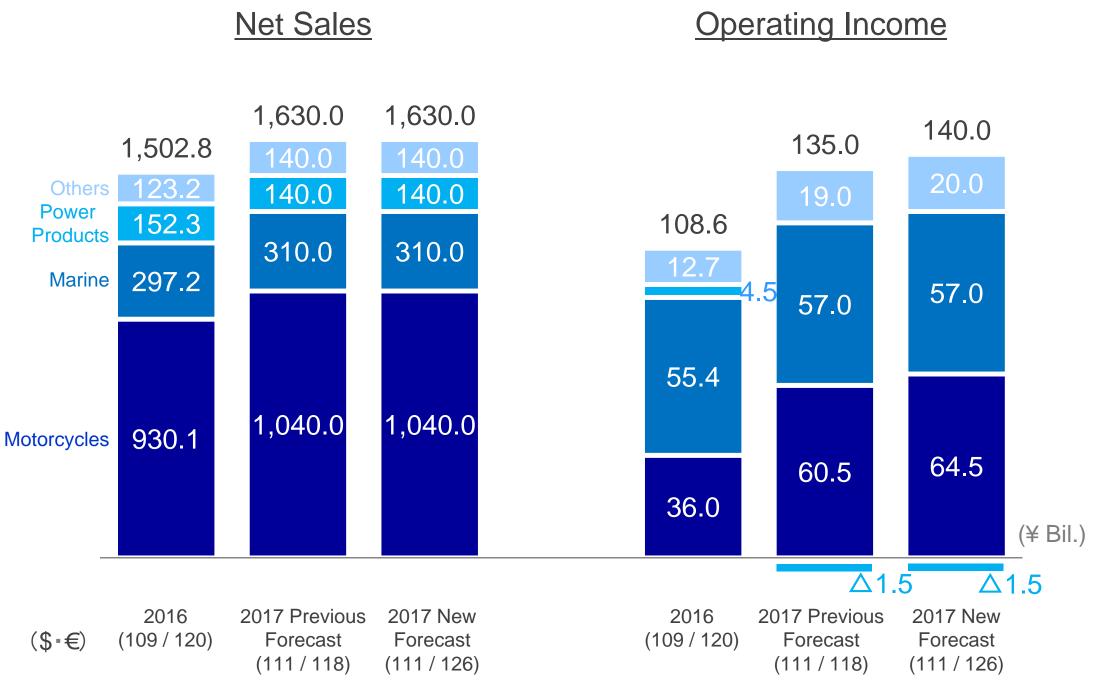
	2017 3rd Quarter Results (Nine Months)			2017	17 Forecasts (Annual)			
(¥ Bil.)	US\$	Euro	Others	Total	US\$	Euro	Others	Total
Foreign Exchange Effects on HQ Imports and Exports	3.6	0.4	1.7	5.7	3.9	2.0	1.7	7.6
Foreign Exchange Effects on Purchases (Overseas Subsidiaries)	0	0	2.0	2.0	0	0	2.0	2.0
Conversion Effects on Gross Income (Overseas Subsidiaries)	1.5	0.7	6.9	9.1	1.6	1.3	7.4	10.3
Conversion Effects on SG&A Expenses (Overseas Subsidiaries)	-1.2	-0.5	-4.5	-6.2	-1.2	-1.3	- 4.8	-7.3
Foreign Exchange Effects on Operating Income	3.9	0.6	6.1	10.6	4.2	2.0	6.4	12.6

Foreign Exchange Sensitivity

Amount of effect on operating income per yen of foreign exchange fluctuations

	US\$	Euro	US\$	Euro
è	1.1 ¥	0.6 ¥	1.5 ¥	0.8 ¥
	Bil.	Bil.	Bil.	Bil.

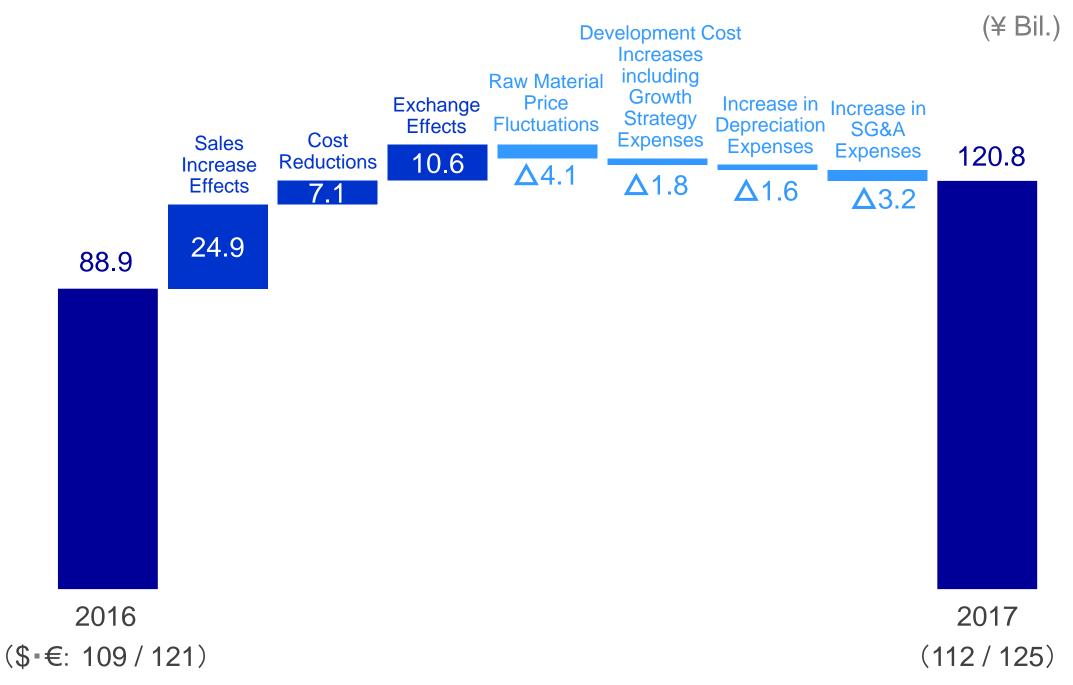
Net Sales and Operating Income per Business Segment (Annual Forecast)



* Other Products: Includes industrial machinery & robot products

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Factors Impacting Operating Income (3rd Quarter)



Factors Impacting Operating Income (Annual Forecast)

