

## Consolidated Financial Results for the First Quarter Ended March 31, 2011



### WITH YOU JAPAN

Yamaha Motor Co., Ltd. May 12, 2011

#### Agenda

- Outline of Consolidated Financial Results for the First Quarter Ended March 31, 2011
- Consolidated Financial Results for the First Quarter Ended March 31, 2011 by Business Segment

#### • Notice regarding the forecast consolidated results:

Forecast consolidated results stated herein are based on the management's assumptions and beliefs in light of the information currently available, and involve risks and uncertainties. Please be advised that actual results may differ significantly from those discussed in the forecast consolidated results.

Potential risks and uncertainties include, but are not limited to, general economic conditions in Yamaha Motor's major markets, changing consumer preferences, and currency exchange rate fluctuations.

# Outline of Consolidated Financial Results for the First Quarter Ended March 31, 2011

Kozo Shinozaki

Director

#### **Sales and Profits (Forecasts)**



#### **Announced on February 15**

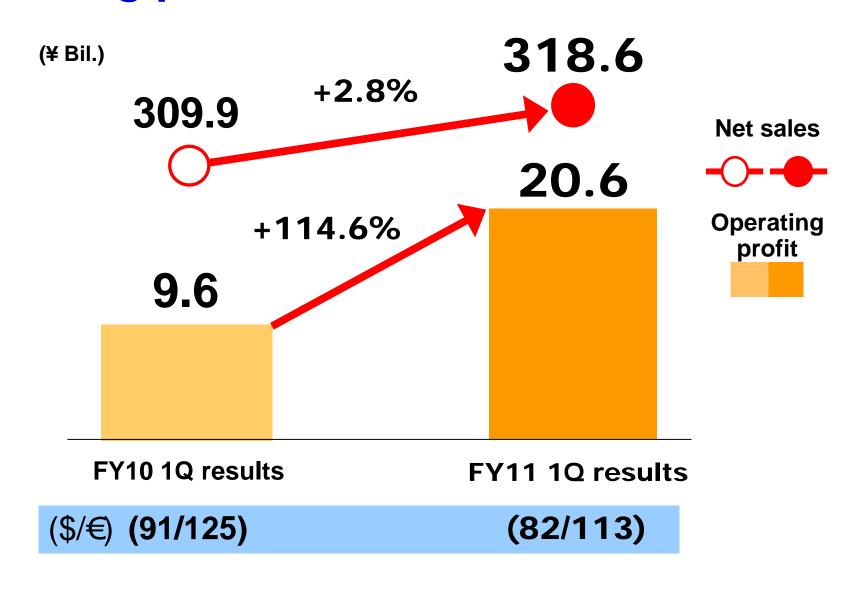
(¥ Bil.)

	FY2011 Forecasts						
	First half year	Full year					
Net sales	670.0	1,350.0					
Operating profit	25.0	53.0					
Ordinary profit	26.0	55.0					
Net profit	8.5	20.0					
Exchange rate (\$/€)	\$1=82yen €1=110yen						

#### Sales and Operating profit (1Q)



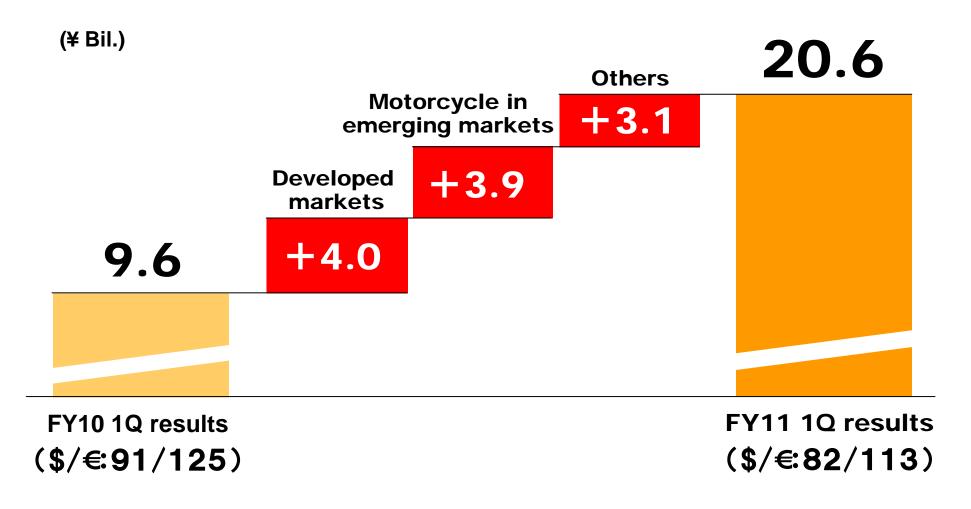
#### Operating profit + 11.0 from FY2010



#### **Changes in Operating Profit vs. FY2010 1Q (FY2011 1Q)**



## Businesses in developed markets +4.0 Motorcycle business in emerging markets +3.9



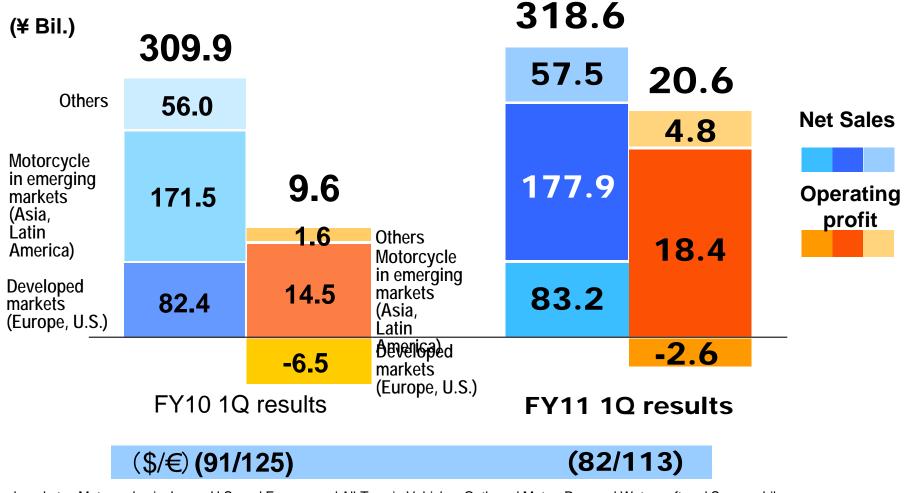
<sup>\*</sup> Developed markets: Motorcycles in Japan, U.S. and Europe; and All-Terrain Vehicles, Outboard Motor, Personal Watercraft and Snowmobile

<sup>\*\*</sup> Others : Except Developed markets and Motorcycles in Emerging markets

#### Sales and Operating profit (1Q)



Sales and Profit in motorcycle business in emerging markets increased, operating loss in developed markets reduced



<sup>\*</sup> Developed markets: Motorcycles in Japan, U.S. and Europe; and All-Terrain Vehicles, Outboard Motor, Personal Watercraft and Snowmobile

<sup>\*\*</sup> Others: Except Developed markets and Motorcycles in Emerging markets

<sup>\*\*\*</sup> Figures for net sales and operating profit for "intermediate parts for products" will be incorporated into the "Motorcycles" section from the "Other Products" section.



#### Consolidated Financial Results for the First Quarter Ended March 31, 2011 by Business Segment

Takeo Ishii

General Manager of Finance and Accounting Division

#### **Sales and Profits (1Q)**

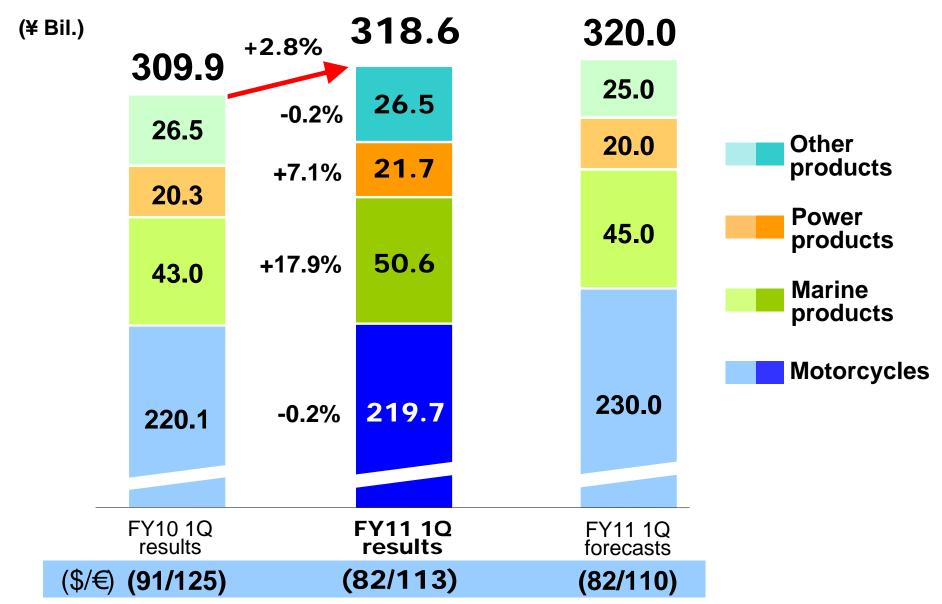


(¥ Bil.)

	FY10 1Q results	FY11 1Q results
Net sales	309.9	318.6
Operating profit	9.6	20.6
Ordinary profit	15.5	26.3
Net profit	7.5	13.4
Exchange rate (\$/€)	\$1=¥91 €1=¥125	\$1= ¥82 €1= ¥113

#### Sales by Business Segment (1Q)



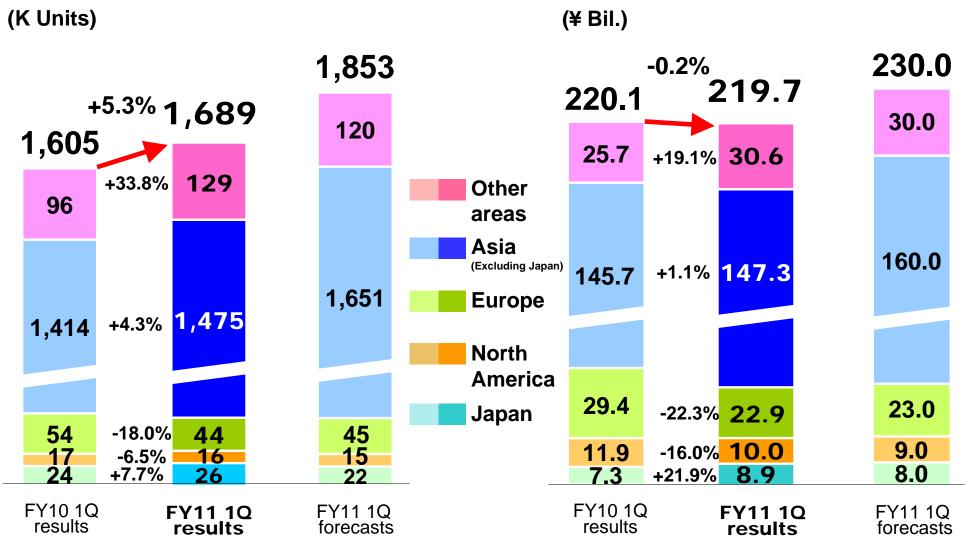


<sup>\*</sup> Figures for net sales and operating profit for "intermediate parts for products" will be incorporated into the "Motorcycles" section from the "Other Products" section.

#### **Motorcycle Sales (1Q)**





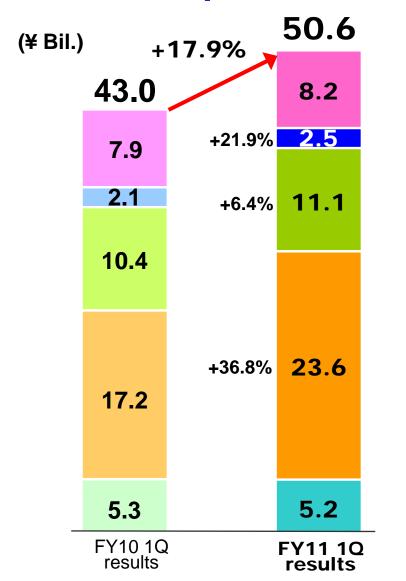


<sup>\*</sup> Figures for net sales and operating profit for "intermediate parts for products" will be incorporated into the "Motorcycles" section from the "Other Products" section.

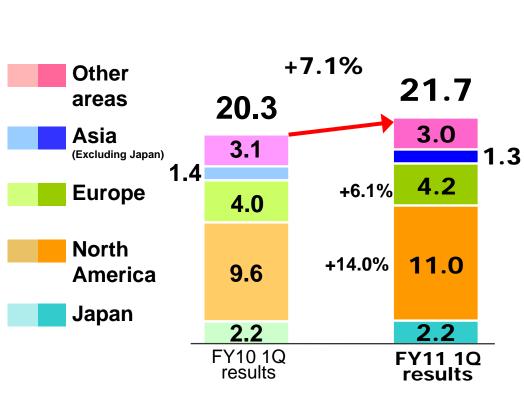
#### **Marine/Power Product Sales (1Q)**



#### **Marine products**

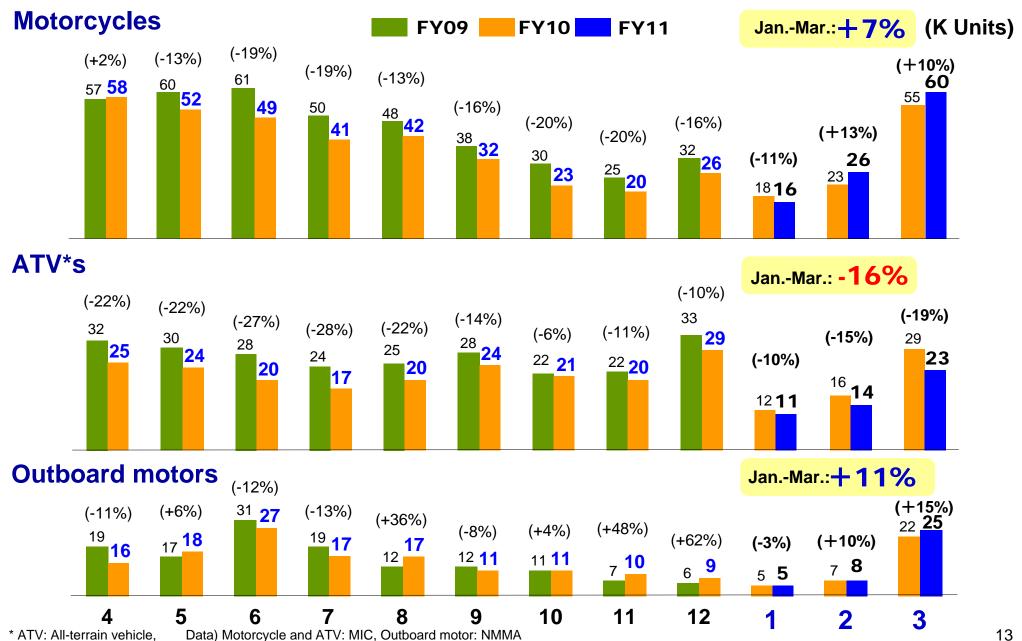


#### **Power products**



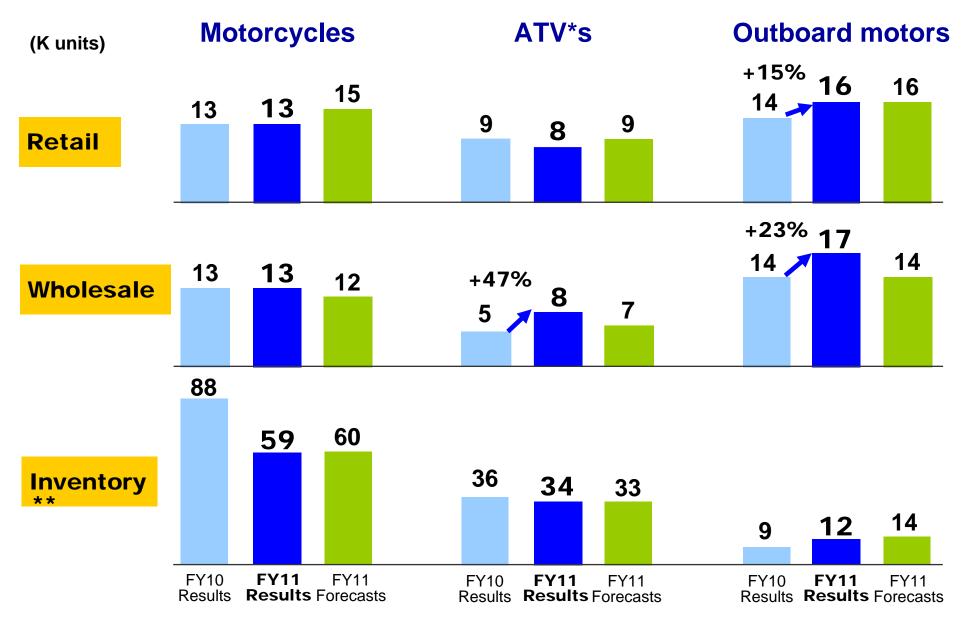
#### Monthly Total Demand for Major U.S. Products





#### **U.S. Business Condition (1Q)**



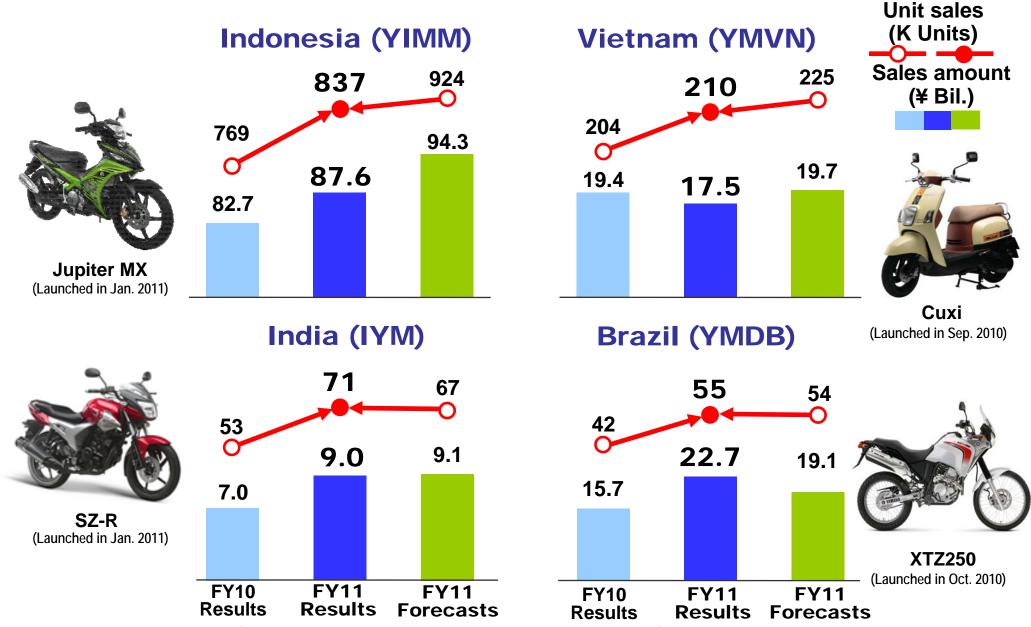


<sup>\*</sup>ATV: All-terrain vehicle

<sup>\*\*</sup> Inventory: Motorcycles and ATVs include wholesales and dealer inventory, Outboard motors includes wholesale inventory only.

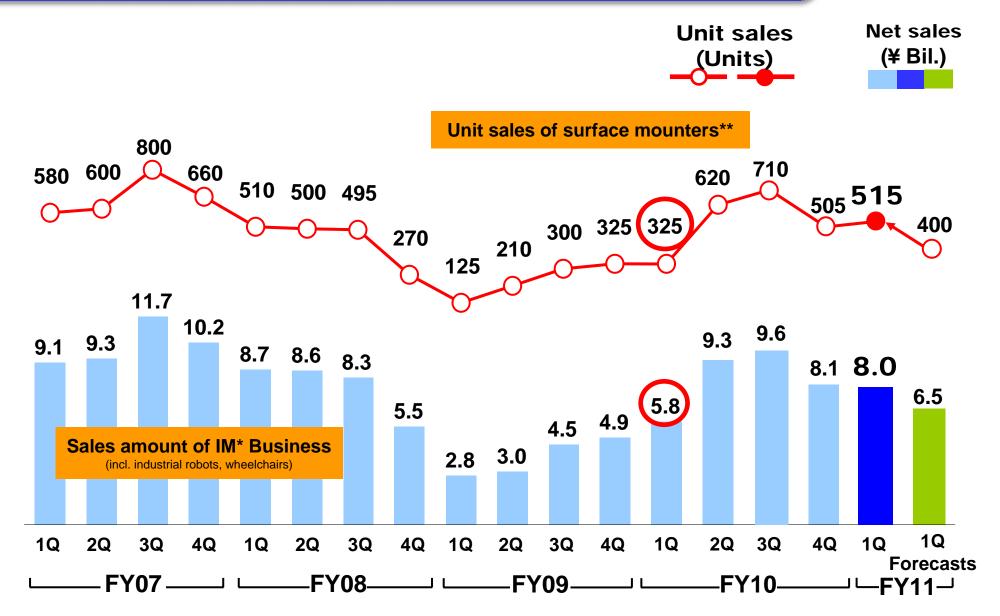
#### Sales in Asia and Latin America (10)





#### **Sales in IM\* Business**





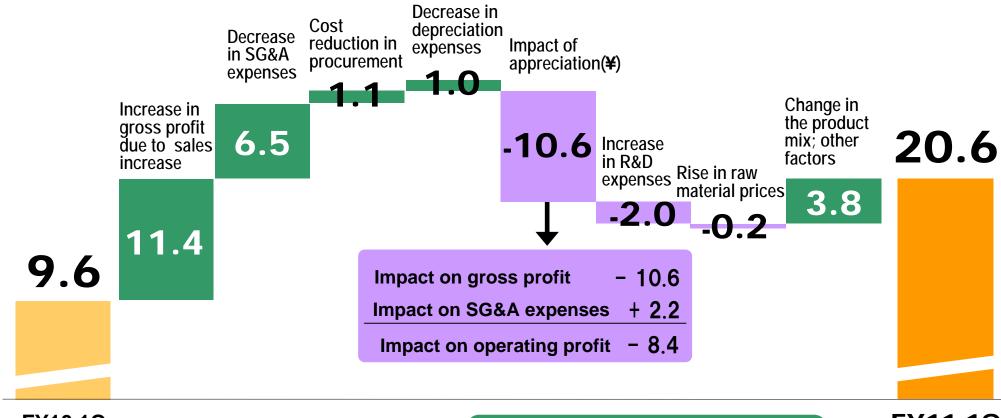
<sup>\*</sup> Intelligent Machinery: Industrial robots (including surface mounters)

<sup>\*\*</sup> Unit sales of surface mounters includes peripheral equipment such as printers.

#### **Changes in Operating Profit vs. FY2010 1Q (FY2011 1Q)**



(¥ Bil.)



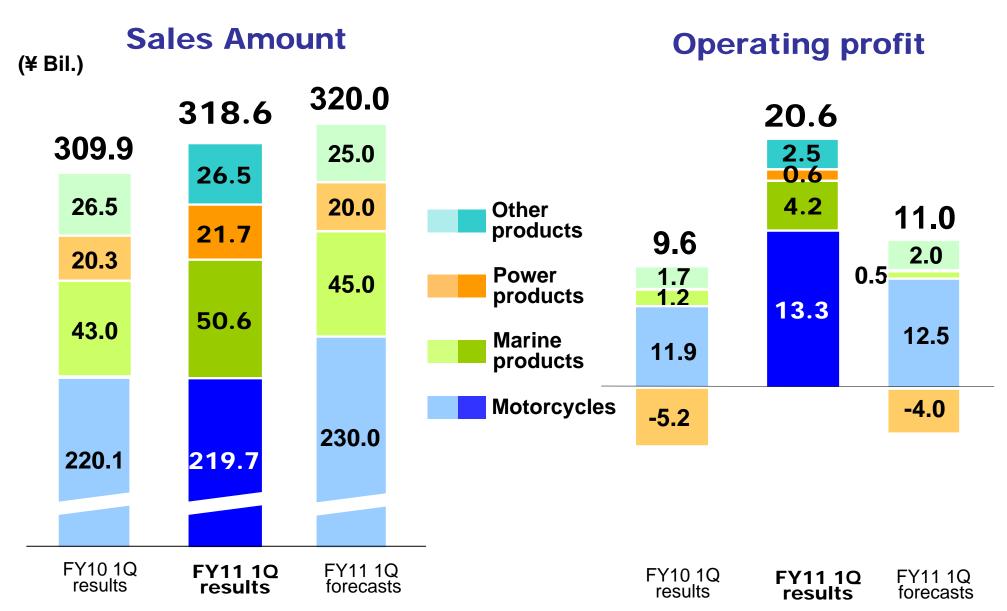
FY10 1Q results (\$/€:91/125)

Structural reform effect +2.3
Personnel expenses: +2.1
Depreciation expenses:+0.2

FY11 1Q results (\$/€:82/113)

#### Sales and Operating profit by Business Segment (1Q)







#### **Reference Information**

- Sales and Operating profit by Business Segment (1Q)
- Sales and Operating profit by Business Segment (10 Results/11 Forecasts)
- Market Stocks of Major Products in the U.S. and Europe
- **■** Exchange Rate Impacts (FY10 1Q vs. FY 11 1Q)

#### Sales and Operating profit by Business Segment (1Q)



Net sales (¥ Bil.)							
	FY10 1Q results	FY11 1Q forecasts	FY11 1Q results	vs. FY10	vs. forecasts		
Motorcycles	220.1	230.0	219.7	-0.2%	-4.5%		
Marine Products	43.0	45.0	50.6	17.9%	12.5%		
Power Products	20.3	20.0	21.7	7.1%	8.7%		
Other Products	26.5	25.0	26.5	-0.2%	6.0%		
Total	309.9	320.0	318.6	2.8%	-0.4%		
Operating profit (¥ Bil.							
Motorcycles	11.9	12.5	13.3	11.9%	6.3%		
Marine Products	1.2	0.5	4.2	248.1%	740.4%		
Power Products	-5.2	-4.0	0.6	-	-		
Other Products	1.7	2.0	2.5	50.0%	27.1%		
Total	9.6	11.0	20.6	114.6%	87.5%		
Operating profit margin							
Motorcycles	5.4%	5.4%	6.0%	0.7%	0.6%		
Marine Products	2.8%	1.1%	8.3%	5.5%	7.2%		
Power Products	-25.5%	-20.0%	2.7%	28.2%	22.7%		
Other Products	6.4%	8.0%	9.6%	3.2%	1.6%		
Total	3.1%	3.4%	6.5%	3.4%	3.0%		
(Reference) Motorcycles	(Reference) Motorcycles + ATVs (¥ Bil.)						
Sales	229.0	239.0	230.2	0.5%	-3.7%		
Operating profit	7.4	8.5	13.8	85.6%	62.2%		
Operating profit Margin	3.2%	3.6%	6.0%	2.7%	2.4%		

<sup>\*</sup>ATV: All-terrain vehicle

<sup>\*\*</sup> Figures for net sales and operating profit for "intermediate parts for products" will be incorporated into the "Motorcycles" section from the "Other Products" section.

#### **Sales and Operating Profit by Business Segment (10 Results/11 Forecasts)**



Net sales							(¥ Bil.
	FY10 1Q	FY10 2Q	FY10 3Q	FY10 4Q	FY10	FY11 1H	FY11
	results	results	results	results	results	forecasts	forecasts
Motorcycles	220.1	260.4	214.0	219.8	914.2	485.0	975.0
Marine Products	43.0	52.9	37.7	33.6	167.1	95.0	170.0
Power Products	20.3	24.1	30.7	27.9	103.0	40.0	100.0
Other Products	26.5	28.9	28.9	25.5	109.8	50.0	105.0
Total	309.9	366.3	311.2	306.7	1,294.1	670.0	1,350.0
Operating profit	)perating profit (¥ Bil.						(¥ Bil.)
Motorcycles	11.9	16.2	13.2	5.8	48.5	27.5	55.0
Marine Products	1.2	3.0	-0.5	-3.0	0.7	1.0	1.0
Power Products	-5.2	1.0	-3.0	-4.1	-11.3	-8.0	-11.5
Other Products	1.7	3.8	4.0	3.8	13.3	4.5	8.5
Total	9.6	24.0	13.7	2.5	51.3	25.0	53.0
Operating profit margin							
Motorcycles	5.4%	6.2%	6.2%	2.6%	5.3%	5.7%	5.6%
Marine Products	2.8%	5.6%	-1.2%	-8.8%	0.4%	1.1%	0.6%
Power Products	-25.5%	4.2%	-9.8%	-14.6%	-10.9%	-20.0%	-11.5%
Other Products	6.4%	13.1%	13.8%	14.8%	12.1%	9.0%	8.1%
Total	3.1%	6.5%	4.4%	0.8%	4.0%	3.7%	3.9%
(Reference) Motorcycles + ATVs (¥ Bil.							
Sales	229.0	271.8	227.9	230.7	959.5	504.0	1,021.0
Operating profit	7.4	15.9	9.9	2.7	37.5	19.5	43.0
Operating profit Margin	3.2%	5.9%	4.4%	1.2%	3.9%	3.9%	4.2%

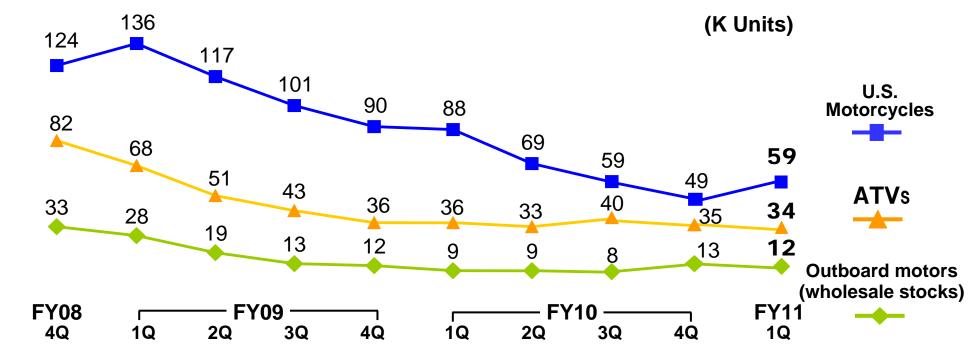
<sup>\*</sup>ATV: All-terrain vehicle

<sup>\*\*</sup> Figures for net sales and operating profit for "intermediate parts for products" will be incorporated into the "Motorcycles" section from the "Other Products" section.

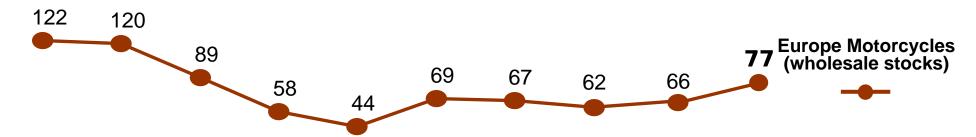
#### Market Stocks in the U.S. and Europe



#### Major Products in the U.S.



#### **Motorcycles in Europe**



#### **Exchange Rate Impacts (FY10 1Q vs. FY 11 1Q)**



(¥ Bil.)	US\$	EURO	Other	Total
Exchange rate (sales)				
①Impact on gross profit due to the difference of exchange rates used to translate sales	-4.8	-2.2	-0.2	-7.1
Difference between exchange rate and purchasing rate (non-operating profits or losses)	2.1	0.4	-0.1	2.4
Substantial impact (purchasing rate)	-2.7	-1.8	-0.2	-4.7
Exchange rate of profits/losses				
FY10 1Q rate(results: yen)	91	125	-	-
FY11 1Q rate(results: yen)	82	113	-	-
②Impact on gross profit due to the difference of exchange rates used to translate profits/losses	-0.6	-0.8	-2.1	-3.5
① + ② Total impact on gross profit	-5.4	-3.0	-2.2	-10.6

Impact of Fluctuation (per 1 yen change) US\$ EURO 0.6 0.2 Impact on SG&A expenses 2.2
Impact on operating profit -8.4

Impact on ordinary profit

-6.0

Notes: ① Impact on gross profit due to the difference between the exchange rate used in the year to translate foreign currency-denominated sales into Japanese yen, versus the translation exchange rate applied in the previous year.

<sup>2</sup> Impact on gross profit due to the difference between the exchange rate used in the year to consolidate foreign currency-denominated items posted in non-consolidated financial statements into Japanese yen, versus the consolidation exchange rate applied in the previous year.

X: Impact on non-operating profits or losses due to the difference between the exchange rate used in the year to translate foreign currency-denominated sales into Japanese yen and purchasing rate of foreign currencies in the same year, versus that difference applied in the previous year.
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You are also welcome to review the IR information on Yamaha Motor's website.

Yamaha Motor website

(Global site: English)

http://www.yamaha-motor.co.jp/global/

#### For investors

Investor meeting presentation IR materials

#### http://www.yamaha-motor.co.jp/global/ir/

http://www.yamaha-motor.co.jp/global/ir/explanation/http://www.yamaha-motor.co.jp/global/ir/material/