

Five-Year Summary

Yamaha Motor Co., Ltd. and Consolidated Subsidiaries

Years ended December 31, 2008, 2009, 2010, 2011 and 2012

	Millions of yen				
	2008	2009	2010	2011	2012
For the year ended					
Net sales	¥1,603,881	¥1,153,642	¥1,294,131	¥1,276,159	¥1,207,675
Sales by market:					
Japan	170,208	130,437	142,378	146,503	152,283
Overseas	1,433,672	1,023,205	1,151,752	1,129,656	1,055,391
Sales by product:					
Motorcycles	1,028,809	817,058	914,211	887,556	798,676
Marine products	238,814	150,113	167,141	178,929	196,320
Power products	213,259	100,577	102,968	100,257	103,588
Industrial machinery and robots	—	—	34,758	34,326	30,813
Other products	122,997	85,893	75,051	75,089	78,276
Cost of sales	1,226,775	951,350	998,565	1,000,113	972,607
Operating income (loss)	48,382	(62,580)	51,308	53,405	18,598
Ordinary income (loss)	58,872	(68,340)	66,142	63,495	27,267
Net income (loss)	1,851	(216,148)	18,300	26,960	7,489
Capital expenditures	94,391	46,035	33,939	45,049	48,788
Depreciation expenses	59,606	53,701	36,594	33,578	34,278
At the year end					
Total assets	¥1,163,173	¥ 987,077	¥ 978,343	¥ 900,420	¥ 962,329
Net assets	428,483	249,266	310,809	309,914	341,561

	Yen				
Per share amounts					
Net income (loss)—basic	¥ 6.47	¥ (755.92)	¥ 55.50	¥ 77.23	¥ 21.45
Net income—diluted	6.47	—	55.50	77.23	—
Cash dividends	25.50	0.00	0.00	15.50	10.00
Number of employees	49,761	49,994	52,184	54,677	53,958

Note Figures for the fiscal year ended December 31, 2009 and previous fiscal years are as per the previous segment classifications.