

Five-Year Summary

Yamaha Motor Co., Ltd. and Consolidated Subsidiaries
Years ended December 31, 2005, 2006, 2007, 2008 and 2009

	2005	2006	2007	2008	2009
	Millions of yen				
For the year					
Net sales	¥1,375,249	¥1,582,046	¥1,756,707	¥1,603,881	¥1,153,642
Sales by market:					
Japan	183,877	188,650	181,586	170,208	130,437
Overseas	1,191,371	1,393,395	1,575,120	1,433,672	1,023,205
Sales by product:					
Motorcycles	759,775	914,810	1,056,212	1,028,809	817,058
Marine products	249,844	266,529	289,867	238,814	150,113
Power products	227,159	250,418	265,606	213,259	100,577
Other products	138,469	150,288	145,021	122,997	85,893
Cost of sales	1,002,270	1,162,255	1,280,616	1,226,775	951,350
Operating income (loss)	103,341	123,534	126,998	48,382	(62,580)
Ordinary income (loss)	103,101	125,371	140,338	58,872	(68,340)
Net income (loss)	64,024	77,233	71,222	1,851	(216,148)
Capital expenditures	76,774	83,014	84,789	94,391	46,035
Depreciation expenses	39,915	47,448	54,578	59,606	53,701
At the year end					
Total assets	¥ 958,476	¥1,128,688	¥1,258,430	¥1,163,173	¥ 987,077
Net assets	383,895	501,054	569,221	428,483	249,266

	Yen				
Per share amounts					
Net income (loss) — basic	¥ 224.42	¥ 270.09	¥ 248.81	¥ 6.47	¥ (755.92)
Net income — diluted	223.39	269.82	248.73	6.47	—
Cash dividends	28.00	36.00	41.00	25.50	0.00
Number of employees	39,381	41,958	46,850	49,761	49,994

Note

•The Company paid a commemorative 50-year anniversary dividend of ¥5 per share to individuals registered as shareholders as of December 31, 2005.

Quarterly Financial Information

Yamaha Motor Co., Ltd. and Consolidated Subsidiaries
Year ended December 31, 2009

	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
	Millions of yen			
For the period				
Net sales	¥ 266,494	¥ 579,393	¥ 858,509	¥1,153,642
Operating loss	(15,528)	(33,827)	(44,967)	(62,580)
Net loss	(15,764)	(74,712)	(158,755)	(216,148)
At the end of period				
Total assets	¥1,293,854	¥1,211,177	¥1,052,964	¥ 987,077
Net assets	431,167	390,567	296,075	249,266
	Yen			
Per share amounts				
Net loss — basic	¥ (55.09)	¥ (261.21)	¥ (555.15)	¥ (755.92)
Net income — diluted	—	—	—	—