## (Reference Materials) Consolidated Business Results for the Fiscal Year Ending December 31, 2024

(Units: 1,000 product units; ¥ Bill.)

|   |            |               |  |  | (Units: 1,000 product units; ¥ Bill.) |  |               |
|---|------------|---------------|--|--|---------------------------------------|--|---------------|
|   |            |               | Results for Previous Fiscal Year<br>(J-GAAP) | Results for Current Fiscal Year<br>(J-GAAP)<br>January-December 2024                         |                                       | Forecast for the Next Fiscal Year<br>(IFRS)<br>January-December 2025 |               |
|   |            |               | January-December 2023                        |  |                                       |  |               |
| Net Sal   | es(Revenu  | e)            | 2,414.8                                      | 2,576.2  | (+6.7%)                               | 2,700.0  | (+4.8%)       |
|   | Domestic : | Sales         | 147.7  | 162.6  | (+10.1%)                              | _  |               |
| Overseas Sales  |            | Sales         | 2,267.1                                      | 2,413.5  | (+6.5%)                               | -  |               |
| Operating Income  |            |               | 243.9  | 181.5  | (△25.6%)                              | 230.0  | (+26.7%)      |
| Operating Income Ratio  |            | e Ratio>      | <10.1%>                                      | <7.0%>   |                                       | <8.5%>   |               |
| Ordinary Income*1   |            | 1             | 158.4  | 108.1  | (△31.8%)                              | 140  | (+29.5%)      |
| <ordinary income="" ratio=""></ordinary>                          |            |               | <6.6%>                                       | <4.2%>   |                                       | <b>&lt;5.2%&gt;</b>  |               |
| Factors Impacting Operating Income<br>(Compared to Previous Year) |            |               |  | (Factors Related to Income Increase)   |                                       | (Factors Related to Income Increase)                                 |               |
|   |            |               |  | Exchange Effects   | 41.1                                  | Sales Increases  | 59.2          |
|   |            |               |  |  |                                       | Increase in SG&A<br>Differences                                      | 15.8          |
|   |            |               |  |  |                                       | Others   | 9.5           |
|   |            |               |  | (Factors Related to Income Decrease)   |                                       | (Factors Related to Income Decrease)                                 |               |
|   |            |               |  | Sales Decreases  | △49.3                                 | Exchange Effects   | <b>△25</b> .1 |
|   |            |               |  | Increase in SG&A   |                                       |  |               |
|   |            |               |  | Expenses<br>Growth Strategy<br>Expenses  | △42.2<br>△7.0                         | Cost Reductions  | △10.9         |
|   |            |               |  | Cost Reductions  | △1.2                                  |  |               |
|   |            |               |  | Others   | △3.8                                  |  |               |
| Currenc   | cy Rate    | (US\$)        | 141Yen                                       | 152Yen   |                                       | 145Yen   |               |
| Exchan  | nge Rate)  | (EUR)         | 152Yen                                       | 164Yen   |                                       | 155Yen   |               |
| Capital Expenditure (Inspection basis)                            |            |               | 110.0  | 126.6  |                                       | 140.0  |               |
| Depreciation and Amortization Expenses                            |            |               | 71.0   | 83.1   |                                       | 85.0   |               |
| Research and Development Expenses*2                               |            |               | 116.1  | 136.0  |                                       | 155.0  |               |
| Interest-bearing Debt Balance<br>(Excluding lease debt)           |            |               | 843.8  | 952.0  |                                       | 915.0  |               |
| Evaluation of Business Performance (Operating income basis)       |            |               |  | Sales increase over four years consecutively Income decrease after an interval of four years |                                       |  |               |
| Total Motorcycle Unit Sales<br>Japan                              |            | Unit Sales    | 4,827  | 4,961  |                                       | 5,429  |               |
|   |            | Japan         | 76   | 72   |                                       | 73   |               |
|   | 0          | verseas Sales | 4,752  | 4,889  |                                       | 5,356  |               |
|   |            | North America | 76   | 82   |                                       | 76   |               |
|   |            | Europe        | 209  | 226  |                                       | 247  |               |
|   |            | Asia          | 3,883  | 3,863  |                                       | 4,300  |               |
|   |            | Other         | 583  | 718  |                                       | 733  |               |
|   |            | 1             |  | <u> </u>   |                                       | 1  |               |

<sup>\*&</sup>lt; > Percentage change compared with the same period the previous fiscal year (rounded off to one decimal place)

- \* The above forecast consolidated business results are based on the Company's assumptions and beliefs in light of the information currently available, and may vary significantly from actual results due to factors such as changes in the business environment, trends in market demand, and foreign exchange fluctuations.
- \* The Company has adopted International Financial Reporting Standards (IFRS) from the fiscal year of 2024. Additionally,the financial figures for the 2023 fiscal year have been converted to IFRS standards in this document.
- \*1 "Net income" per IFRS standards refers to "Net income attributable to owners of parent"
- \*2 The full of 2023 is R&D expenses under J-GAAP standard