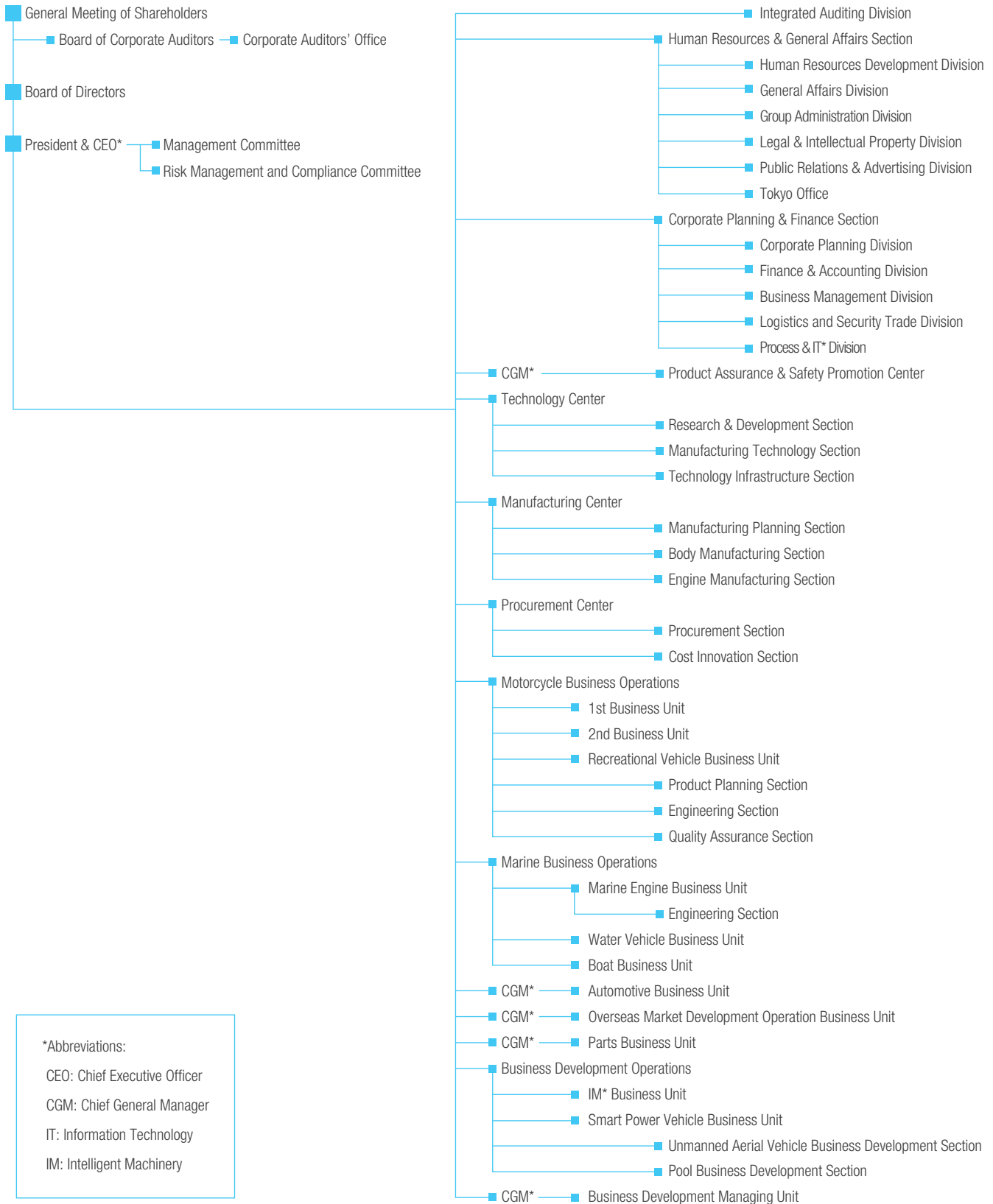


# Organization

Yamaha Motor Co., Ltd., as of January 1, 2011

- Operating Performance
- Message from the Management
- Special Feature
- Overview of Operations
- CSR
- Corporate Information
- Financial Section



\*Abbreviations:  
 CEO: Chief Executive Officer  
 CGM: Chief General Manager  
 IT: Information Technology  
 IM: Intelligent Machinery