

# Five-Year Summary

Yamaha Motor Co., Ltd. and Consolidated Subsidiaries  
Years ended December 31, 2005, 2006, 2007, 2008 and 2009

	2005	2006	2007	2008	2009
	Millions of yen				
<b>For the year</b>					
Net sales . . . . .	¥1,375,249	¥1,582,046	¥1,756,707	¥1,603,881	<b>¥1,153,642</b>
Sales by market:					
Japan . . . . .	183,877	188,650	181,586	170,208	<b>130,437</b>
Overseas . . . . .	1,191,371	1,393,395	1,575,120	1,433,672	<b>1,023,205</b>
Sales by product:					
Motorcycles . . . . .	759,775	914,810	1,056,212	1,028,809	<b>817,058</b>
Marine products . . . . .	249,844	266,529	289,867	238,814	<b>150,113</b>
Power products . . . . .	227,159	250,418	265,606	213,259	<b>100,577</b>
Other products . . . . .	138,469	150,288	145,021	122,997	<b>85,893</b>
Cost of sales . . . . .	1,002,270	1,162,255	1,280,616	1,226,775	<b>951,350</b>
Operating income (loss) . . . . .	103,341	123,534	126,998	48,382	<b>(62,580)</b>
Ordinary income (loss) . . . . .	103,101	125,371	140,338	58,872	<b>(68,340)</b>
Net income (loss) . . . . .	64,024	77,233	71,222	1,851	<b>(216,148)</b>
Capital expenditures . . . . .	76,774	83,014	84,789	94,391	<b>46,035</b>
Depreciation expenses . . . . .	39,915	47,448	54,578	59,606	<b>53,701</b>
<b>At the year end</b>					
Total assets . . . . .	¥ 958,476	¥1,128,688	¥1,258,430	¥1,163,173	<b>¥ 987,077</b>
Net assets . . . . .	383,895	501,054	569,221	428,483	<b>249,266</b>

	Yen				
<b>Per share amounts</b>					
Net income (loss) — basic . . . . .	¥ 224.42	¥ 270.09	¥ 248.81	¥ 6.47	<b>¥ (755.92)</b>
Net income — diluted . . . . .	223.39	269.82	248.73	6.47	<b>—</b>
Cash dividends . . . . .	28.00	36.00	41.00	25.50	<b>0.00</b>
Number of employees . . . . .	39,381	41,958	46,850	49,761	<b>49,994</b>

#### Note

•The Company paid a commemorative 50-year anniversary dividend of ¥5 per share to individuals registered as shareholders as of December 31, 2005.

# Quarterly Financial Information

Yamaha Motor Co., Ltd. and Consolidated Subsidiaries  
Year ended December 31, 2009

	1st Quarter	2nd Quarter	3rd Quarter	4th Quarter
	Millions of yen			
<b>For the period</b>				
Net sales . . . . .	¥ 266,494	¥ 579,393	¥ 858,509	¥1,153,642
Operating loss . . . . .	(15,528)	(33,827)	(44,967)	(62,580)
Net loss . . . . .	(15,764)	(74,712)	(158,755)	(216,148)
<b>At the end of period</b>				
Total assets . . . . .	¥1,293,854	¥1,211,177	¥1,052,964	¥ 987,077
Net assets . . . . .	431,167	390,567	296,075	249,266
	Yen			
<b>Per share amounts</b>				
Net loss — basic . . . . .	¥ (55.09)	¥ (261.21)	¥ (555.15)	¥ (755.92)
Net income — diluted . . . . .	—	—	—	—